



TWINNING & COACHING OF NORRBOTTEN REGION WITH SCOTLAND

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Twinning and Coaching in Scotland

- **Type of the twinning and coaching:**
 - Transferability of learning related to a particular dimension of SCIROCCO tool

- **Role of the regions in twinning and coaching:**
 - Norrbotten Region – Receiving region
 - Scotland – Transferring region

- **Focus of the twinning and coaching:**
 - Innovation management in Scotland

Innovation Management in Scotland



- Formalised innovation management process is planned and partially implemented; there are some good examples of systematic innovation in place
- Extensive innovation landscape which needs to be joined up
- Innovation champions
- Existence of innovation centres and networks to formalise and embed innovation

Rationale for Twinning with Scotland

We had quite a low scoring on innovation management, one of the 12 dimensions of the SCIROCCO Tool, based on:

- **Innovations are captured** and there are some mechanisms in place to encourage knowledge transfer
- There is **not very much formalised process** regarding innovation management processes
- There is no organisation with the functions which can work in all parts of the innovation process. **Procurement** is very much removed from the innovation process today.

Local conditions for the adoption of learning in Norrbotten Region



Structure and Governance for innovation and collaboration; supported by dedicated funding – adaptation would be required around the funding for innovation in Norrbotten; incentives are needed. Clear roadmap with specific mandates for all stakeholders involved - lacking clear definition of mandates to carry out innovation management in Norrbotten.

Same scoring of 3:

- ✓ Recognised need for innovation.
- ✓ Alignment of stakeholders and projects related to innovation to deliver on the same vision.
- ✓ Acceptance of the need for change across wide range of stakeholders; progress is not dependent on the champions only.

Priority actions to enable conditions for the adoption of learning in Norrbotten Region

- In terms of innovation management in integrated care **data sharing is of importance** and here we have challenges in Norrbotten between healthcare related and social care related data – needs actions
- **Roles in innovation management and mandates**
- **Clear roadmap and funding** needs to be overseen

Take Home Messages

- The SCIROCCO tool helped to focus the study visit, its content and discussions – it provides a structure for the learning and knowledge transfer
- Discussing “actions to be taken” during the visit helps to create engagement and a “sense of urgency”
- In terms of transferring it is important to understand the setup of different healthcare systems – regional vs. national, funding setup, roles and mandates etc.